



Farb Retires

After thirty-one years of exceptional service on the School of Government faculty, Robert L. Farb entered phased retirement in July. Although he has relinquished his teaching duties, for the next three years he will continue to serve his clients with on-call advising and written summaries of new appellate cases and newly enacted legislation in his field.



Robert L. Farb

In announcing Farb's retirement, School of Government Dean Michael R. Smith said, "Bob has worked most closely with North Carolina's district attorneys, but many others involved in the criminal justice system also have relied on his advice—police legal advisers, judges, magistrates, and anyone else who has wanted the definitive word on criminal law and procedure."

"Bob not only has an encyclopedic knowledge of every court decision," Smith continued, "but he also has summarized each one in writing. Bob has been one of our best and most productive writers. I honestly have no idea how he does it, especially in light of the volume of phone calls and e-mails coming into his office. He is a terrific teacher, and he has been one of our most innovative colleagues in using technology to get

information to public officials. On behalf of all his colleagues at the School, I congratulate and thank Bob for his many impressive contributions."

John Sanders, former director of the Institute of Government, added, "Bob Farb's thirty-one years of steady, productive, and highly valued service to the district attorneys, judges, and other criminal justice officials represents the professional performance of the Institute and now the School of Government at its best. Future clients and colleagues of the organization will continue to benefit from the substance and model of Bob's good work."

Peg Dorer, director of the North Carolina Conference of District Attorneys, joined Smith and Sanders in congratulating Farb on his extraordinary career. "Almost any district attorney in the state would consider Bob an essential, if not the most essential, part of his or her practice. Citing Bob Farb in court is as good as citing any statute or legal reference. The conference hugely appreciates his complete dedication to prosecution, and he will be sorely missed."

Farb began work at the Institute in 1976, focusing on state government and criminal law and procedure. Over the years, he quietly and steadily expanded his field of work, earning the respect and the confidence of clients in criminal justice and law enforcement statewide. The active and informative criminal justice listserv created and managed by Farb now includes 2,083 members.

His publications include books and articles on North Carolina crimes, arrest warrant and indictment forms, and various specialized topics involving criminal law and procedure. His works on capital case law and the law of arrest, search, and investigation are especially noteworthy. Many regard them as the most significant North Carolina references on those topics.

Throughout his career, Farb has conducted educational programs for North Carolina prosecutors and also has taught judges, magistrates, law enforcement officers, wildlife officers, and others who work in the criminal justice system. Further, he has served as an editor of the Legislative Reporting Service and the Administration of Justice memoranda.

Farb received an AB with honors in political science from UNC at Chapel Hill and a law degree from Harvard University. Before joining the Institute faculty, he served as an assistant district attorney for the Fourteenth Prosecutorial District, in Durham.

Nicolet Joins School as Associate Dean for Information Technology

In May 2007, Todd A. Nicolet joined the School of Government as its new associate dean for information technology. In this position, he will provide leadership and strategic planning for information technology implementation and support. Information technology covers an array of areas, including technology services for classrooms, distance education, videoconferencing, website development, desktop support, and network administration.



Todd A. Nicolet

"The School is well positioned to take advantage of recent technology developments and increase the breadth and impact of service across the state," Nicolet said. "I am excited about the opportunity to guide and support efforts to enhance and expand programs with technology."

Nicolet most recently served as associate director for operations for instructional and information systems at UNC at Chapel Hill's School of Public Health, where he managed all centralized tech-

nology services. While at the School of Public Health, he coordinated the *CDC Responds* webcast series in collaboration with the Centers for Disease Control and Prevention (CDC), forming a partnership across five schools at UNC at Chapel Hill to provide webconferencing solutions. He also managed development and support of the N.C. Public Health Workforce Preparedness System as part of an effort with the N.C. Institute for Public Health. In 2003 he was named the school's manager of the year in instructional and information systems.

Before his work at the School of Public Health, Nicolet was a site architect and a senior program manager with Eduprise, where he managed the delivery of online instruction development and support services for higher education institutions across the country.

Nicolet holds a BA in literature from Eckerd College (St. Petersburg, Florida) and an MA in English from UNC at Chapel Hill. He is currently pursuing a PhD in higher education administration at UNC-Greensboro.

School of Government Foundation Welcomes New Board Members

The School of Government Foundation recently elected Bobby J. Crumley, Charles B. Neely Jr., and Maurice R. Smith to membership on its board of directors.

Crumley, of Asheboro, is founder and chief executive officer of Crumley & Associates, PC, a consumer-based law firm with offices in central and western North Carolina, handling civil cases such as automobile accidents, workers' com-

pensation, Social Security disability, and nursing home neglect and abuse. From 1982 to 1984, Crumley served as Randolph County's manager and attorney. A member of the executive committees of Leadership North Carolina and the North Carolina Republican Party, he is currently a candidate for N.C. Attorney General. He holds a bachelor's degree from Appalachian State University and a JD from Wake Forest University School of Law.

Neely is an attorney with Williams Mullen Maupin Taylor, in Raleigh, where he was managing partner for ten years. His expertise is in government affairs, litigation, real estate, and tax law. Neely served three terms in the North Carolina General Assembly and was chair of the House Judiciary Committee. He currently serves as president of the Board of Directors of the Triangle Land Conservancy and is a member of the Blue Ribbon Committee on the Future of Wake County. He earned his bachelor's degree from the University of North Carolina at Chapel Hill and his JD from Duke University Law School.

Smith is president of the Local Government Federal Credit Union, in Raleigh. He joined the credit union in 1992 as executive vice-president and was named president in 1999. Earlier, he was vice-president of marketing at the State Employees Credit Union. Smith is a member of several boards of directors, including the North Carolina League of Municipalities Local Leadership Foundation. He holds a bachelor's degree from the University of North Carolina at Wilmington and a JD from North Carolina Central University's School of Law.

The board consists of up to twenty-seven members, who guide the annual

operations of the foundation. The foundation was established in 1996 to strengthen the private support necessary to conduct the School's statewide programs, projects, and operations. In addition to receiving annual city and county membership dues (which it collects and holds for the support of the School), the foundation accepts gifts of cash, securities, real estate, equipment, and other items from individuals, businesses, foundations, and associations in North Carolina.

Houston Assists New University Commission



Norma (Mills) Houston

Faculty member Norma (Mills) Houston is on a temporary leave of absence from the School to serve as executive director of University of North Carolina Tomorrow, an eighteen-month initiative launched in February by the UNC Board of Governors.

The commission is charged with learning what the people of North Carolina need from their sixteen-campus University over the next twenty years and making related recommendations to the Board of Governors.

Members include business, education, government, and nonprofit leaders from across the state. Representatives of the State Board of Education, the State Board of Community Colleges, and the North Carolina Association of Independent Colleges and Universities are participating *ex officio*.

Commission members and staff are traveling the state, visiting UNC campuses,



Bobby J. Crumley



Charles B. Neely Jr.



Maurice R. Smith

and meeting with regional leaders in different sectors and industries to discuss evolving challenges facing North Carolina. They will advise the Board of Governors as it develops potential responses to those challenges.

For the names of the commission members, visit the commission's website, at www.nctomorrow.org/.

Institute Receives Public Health Partners Award

On behalf of the Institute of Government, Michael R. Smith, dean of the School of Government, and Jill Moore and Aimee Wall, faculty members, proudly accepted the 2006 Public Health Partners Award from the North Carolina Association of Local Health Directors at the yearly State Health Director's meeting in January.

The annual award recognizes organizations, businesses, and professional associations that have made significant contributions to the advancement and the promotion of public health in North Carolina.

Colleen Bridger of the Gaston County Health Department made the nomination, citing the Institute's "long history of partnering with public health. From their amazing annual Health Directors' Legal Conference to their always consistent, timely, and accurate guidance and opinions on legal issues, they have been a partner without equal."

Over the years, the Institute's programs on public health law have been shaped by the expertise of many faculty members, from William Cochrane, Roddy Ligon, Anne Dellinger, and Milton Heath, to Moore and Wall today.

The award citation saluted the current efforts of Moore and Wall, saying,

Both have traveled the state providing hands-on technical assistance, and in spite of this grueling travel schedule, rarely does an e-mail or voicemail message go unanswered for more than a few hours. It is not unusual for Jill or Aimee to have crafted a clarifying document in response to an emerging health issue before most of us have even understood the issue well enough



From left to right, Aimee Wall, Michael Smith, and Jill Moore

to have questions. And in spite of the onslaught of emerging health issues and their legal ramifications in the last five years, you can always count on both of them to continue to offer timely, up-to-date information on the more routine public health issues such as minor's consent, smoking, employee cellphone use while driving, HIPAA, animal control, BOH bylaws, isolation and quarantine, and services to nonresidents. They always provide

well-researched information in writing, all the while volunteering to do more, whether it be speaking to a Board member, a county attorney, or a county manager.

In sum, local public health in North Carolina has a tremendous partner in the Institute of Government. It isn't often that an entity staffed entirely with attorneys is thought of with such admiration, gratitude, and respect, but the Institute is a rare exception.



Linhda Tran

Bland Simpson Gives Coates Lecture

At the School of Government on April 19, 2007, UNC at Chapel Hill Professor Bland Simpson delivered the fourth annual Gladys Coates University History Lecture. Simpson's lecture, entitled "Keeping Time: Two Centuries (and Counting) of Tar Heel Tunes and Songs from the Southern Part of Heaven," was accompanied by several original songs from "Tar Heel Voices," his 1994 commemoration of UNC's bicentennial, co-produced with Jack Herrick of Chapel Hill. The Coates Lecture is sponsored annually by UNC at Chapel Hill Friends of the Library. It was established in 2004 with a bequest from Mrs. Coates, wife of the founder of the Institute of Government (now the School), to promote greater knowledge and appreciation of the history of the nation's first publicly supported institution of higher education.

Behind the Scenes at the School of Government



Program Management

Some of the most familiar faces to those who visit the School are the program managers: left to right, Lisa Sheffield, Dan Chegash (director of Facilities and Instructional Support), Angelo Bowden, Stacey Everett, JoAnn Brewer, Cynthia Lee, Monica Glover (center front), Brian Newport (center back), Linda McVey, Scarlett Jordan, Audrey Williams, Janice Smith, Callie Barber, Beverly Howarth, and Jeanna Wood. Not pictured, Carolyn Boggs. They handle the myriad logistics for all courses, seminars, and conferences, working with the faculty on everything from advertising to evaluation.

Legislative Reporting Service

For more than seventy years, the Institute of Government's Legislative Reporting Service (LRS) has informed local governments, state agencies, and North Carolina citizens about the status and the content of North Carolina legislation. The centerpiece of the LRS is the *Daily Bulletin*, distributed to subscribers electronically at the end of each day that the General Assembly is in session. The *Daily Bulletin* summarizes every bill introduced and every amendment, committee substitute, and conference report adopted. It also records the daily action taken on the floor of the House and the Senate with respect to each bill. The expert staff of the LRS consists of, from left to right, Sheria Reid, staff attorney; Christine Wunsche, staff attorney; Penny Griffin, administrative assistant; Martha H. Harris, editor; Judy McConnell, administrative assistant; and Jennifer Henderson, office manager and legal assistant.



Development and Communications

The dynamic team for development and communications raises funds to keep the School's programs and services on the cutting edge and affordable, and it gets the news out with press releases, newsletters, and Web pages. The development and communications team is, left to right, Becky Carter, administrative manager; Jean Coble, external relations coordinator of the Master of Public Administration Program; Faith Thompson, assistant dean for development; Ellen Bradley, director of communications; and Ann Simpson, associate dean for development and communications.



The Master of Public Administration Program: Celebrating Forty Years of Educating Public Service Leaders

In fall 1966, strong leadership from John Sanders, director of the Institute of Government, Fred Cleveland, chair of the Department of Political Science, and Donald Hayman, professor of public law and government, resulted in UNC at Chapel Hill's founding the Master of Public Administration (MPA) Program, a graduate professional program to train students for management careers in public service. The new program was offered by the Department of Political Science in collaboration with the Institute of Government. Through this effort, the University sought to fulfill its responsibility as a public institution to help meet the rapidly growing demand for competent and professionally trained public administrators at all levels of government.

Many businesses and organizations provided student scholarships for the new program, including the R. J. Reynolds Tobacco Company, the Wachovia Bank and Trust Company, the Burlington Foundation, the P. H. Hanes Foundation,



Carl Stenberg

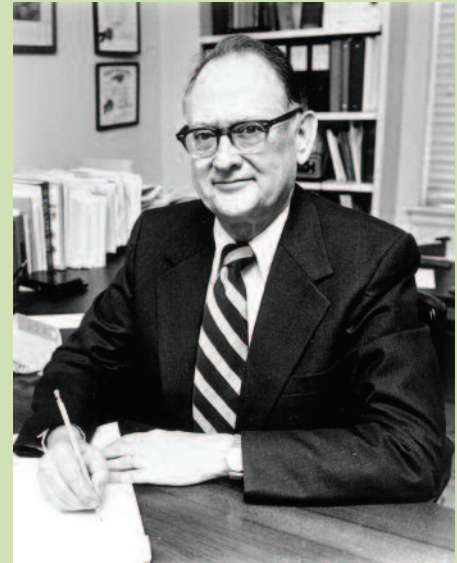
The Program's "Godfather"

Donald Hayman, one of several faculty members revered by MPA Program alumni, often is affectionately described as the program's "godfather." He worked tirelessly behind the scenes to help create it. At the 2004 Conference on Public Administration, Hayman participated in a session called Carolina MPA History: Milestones and Trivia, during which he offered this informal recollection of his role in designing the program:

Dr. Howard Odum, the chair of the UNC Sociology Department in 1933, prepared a request for a grant from the Carnegie Corporation to establish a Master of Public Administration Program in the Sociology Department. The day that UNC President Frank Graham was to submit the grant application, President Roosevelt declared a bank holiday. President Graham returned to Chapel Hill without submitting the request to the Carnegie Foundation. We waited for thirty years.

In January 1948, Terry Sanford, who was directing the IOG's Highway Patrol Training Schools, informed Mr. [Albert] Coates [founder of the Institute] he was resigning to run for the State Senate. Mr. Coates, whom I had never met, invited me to serve at the IOG for two years. I retired thirty-nine years later.

On September 1, 1963, I began a nine-month leave of absence to accept an invitation from my undergraduate major professor to direct the University of Kansas MPA Program while he was on sabbatical leave. The KU program became the model for UNC's MPA Program.

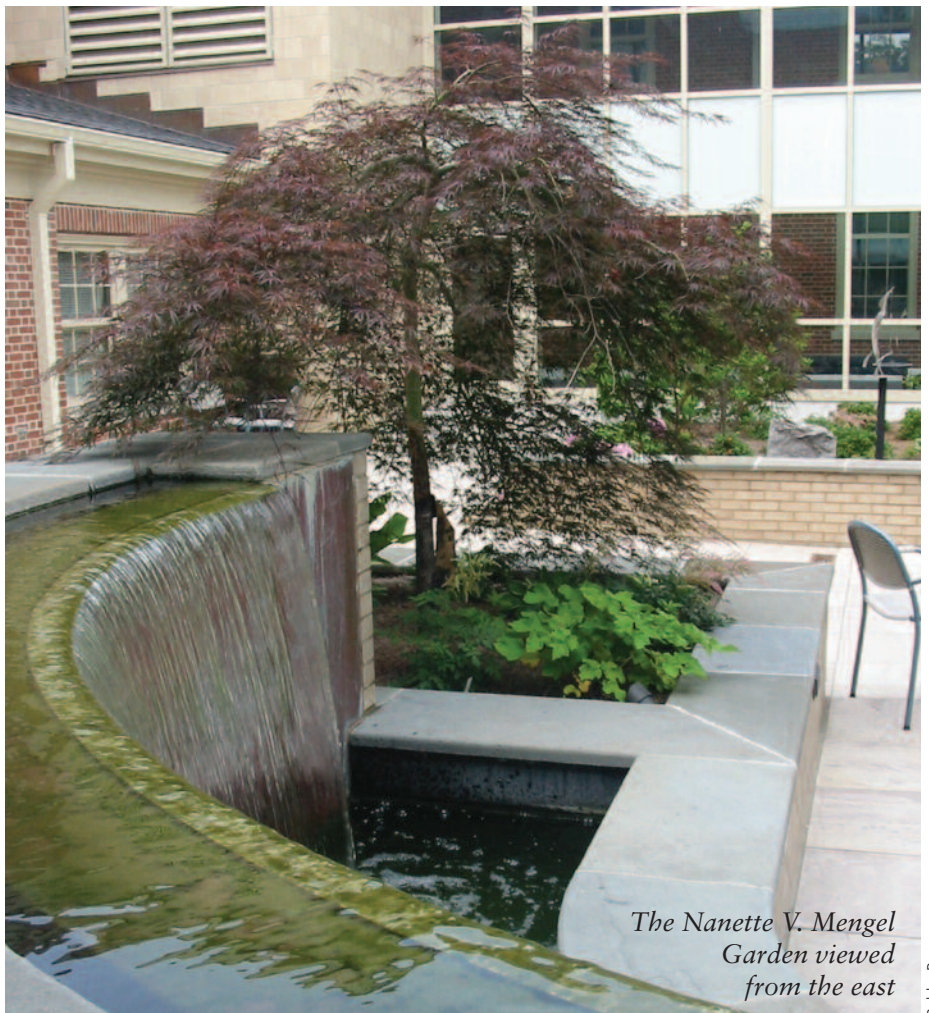


Donald Hayman

the North Carolina City and County Management Association, the U.S. Department of Housing and Urban Development, the U.S. Office of Economic Opportunity, the Ford Foundation, and the National Association of Schools of Public Affairs and Administration. These supporters recognized the value and the strategic importance of increasing professionalism in state and local government in North Carolina and throughout the nation.

Hayman was the architect of the program (see the sidebar on this page). Although he never officially directed it, his leadership was strongly felt. Robert Daland launched the program and served as its director from 1966 to 1968. He was followed by Kenneth Howard, 1968–73; Deil Wright, 1973–80; Gordon Whitaker, 1980–92; Michael Munger, 1992–95; Stephen Allred, 1995–2001; David Ammons, 2001–6; and Carl Stenberg, 2006–present. Under the expert leadership of these directors and a dedicated faculty, the program has flourished (see the sidebar on page 56).

In 1997, Chancellor Michael Hooker moved administration of the MPA Program to the Institute. The move brought the program to a part of UNC at Chapel Hill that is directly aligned with the MPA Program's mission of



The Nanette V. Mengel Garden viewed from the east

Robby Poore

preparing students for leadership careers in public service.

Over the last ten years, the program has grown significantly in enrollment, faculty resources, financial resources, and facilities. In the 2005 edition of “America’s Best Graduate Schools,” published by *U.S. News & World Report*, it was ranked sixth nationally for city management and tenth overall. Its faculty members are known nationally for their outstanding accomplishments in research and publishing in public administration.

Alumni of the program serve with distinction in government and nonprofit agencies throughout the United States and abroad. However, the program’s historic focus on local government in North Carolina remains strong and important.

Alumni have been critical to the educational success of the program’s students, contributing immense tangible support in many ways. For example, they were instrumental in building the School’s Nanette V. Mengel Garden to honor a highly regarded MPA Program faculty member, and many offices in the MPA Program section of the Knapp-Sanders Building bear plaques recognizing the contributions of alumni and faculty.

Support for students, always critical to the program’s success, is growing as a result of alumni’s accepting the challenge of raising \$1 million in new scholarship funds by 2015. In 2005, Sharon and Doug Rothwell (both in the class of 1980) established the Rothwell Scholarship, currently the program’s largest student award. In 2006 the Diversity in Public Administration Scholarship was launched. These awards, along with twelve other named scholarship funds, are instrumental in attracting some of the best students in the nation.

On May 13, 2007, the MPA Program graduated its fortieth class. Its members join nearly 1,000 other alumni who are



Former MPA Program faculty member Donald Hayman (left) and wife, Mary Helen (right), with alumni Doug and Sharon Rothwell



On May 13, 2007, the School of Government’s Master of Public Administration Program proudly graduated twenty-nine students from its two-year curriculum. The students will pursue careers ranging from work in local governments and nonprofits to service in federal agencies in Washington, D.C. Congratulations, graduates!

making a difference in North Carolina and across the country. We congratulate these students on their accomplishment and celebrate with the MPA Program its four decades of educating public service leaders.

—Jean Coble, external relations coordinator for the MPA Program



Professor Molly Broad, former president of the University of North Carolina system and now a faculty member at the School of Government, delivered an inspiring commencement address to the MPA Program graduates, focusing on the value of public service.

The MPA Program Then and Now

	1966	2006
Number of students	7	56
Number of faculty members	4	21
Years of on-campus coursework required	1	2
In-state tuition for one year	\$600	\$4,563
Credits needed to graduate	36	54